

A guide to resources on integration and partnership working

This guide is designed to suggest resources which may be of interest to you and your partnership as you consider how best to integrate your social work and health services.

It is subdivided into sections on practice, finance and workforce. Each web link has been annotated to highlight the particular focus or strength of the resource and the instances in which you might find it useful. A fourth section, on toolkits and checklists, contains some online resources which will help you focus on how prepared your partnership is for the implementation of integration.

Lastly, there is a further reading section, suggesting some useful sites and online journals.

This guide will be up-dated as new resources are available. Please also email us if there are any additional resources you would find helpful to be listed here.

Practice

An evidence base for the delivery of adult services

Alison Petch, IRISS 2011

Provides a useful background to the issues faced in developing integrated services, drawing on examples from across the UK. The clear message is that structural change of itself does not produce the desired outcomes of effective interagency working and a focus must be given to the depth and breadth of relationships. The study emphasises issues of culture, leadership, vision and people as key to meeting intended outcomes. It also provides a useful policy context (to 2011).

[view resource](#)

Integration of health and social care: a review of literature and models; implications for Scotland

Royal College of Nursing, January 2011

Provides a review of interactive models of integration and considers the implications for Scotland. Key messages include the need to focus on outcomes for service users and the fact that there is no single definition of integration. It warns that if the expectations fall on reduced cost and easing of pressure on secondary care, integration may fail.

[view resource](#)

Transforming your care: a review of health and social care integration in Northern Ireland *Health and Social Care Integration, 2011*

Provides a highly detailed review of the integration experience in Northern Ireland. It concludes with 99 improvement proposals worthy of consideration when considering integrated services here in Scotland.

[view resource](#)

Factors that promote and hinder joint and integrated working between health and social care services

Social Care Institute for Excellence, May 2012

Provides a useful account of the factors that arise from and during integration. The key areas that promote and hinder joint working are usefully brought together, allowing for better planning to be undertaken at the start of any process.

[view resource](#)

Sustainable health and social care: a briefing for commissioners and health and wellbeing boards (Adults' Services SCIE Report 59)

Social Care Institute for Excellence, May 2012

English based report on commissioning. Some emphasis on achieving more for less which needs to be seen in the context of the other financial reviews. Gives examples of good practice.

[view resource](#)

From the ground up: a toolkit to integrate service delivery and infrastructure

Department of Health, January 2010

Provides a toolkit for consideration, looks at context, framework and provides case studies.

[view resource](#)

Where next for health and social care integration?

NHS Confederation / ADASS, June 2010

A helpful look at the factors that benefit and hinder local integration and identifies a number of key questions for consideration.

[view resource](#)

Providing an alternative pathway: the value of integration housing, care and support

National Housing Federation, 2011

A helpful reminder of the role of housing.

[view resource](#)

Finance

Financial integration across health and social care: evidence review

Scottish Government, Social Research, 2010

The review finds that there is tentative evidence that financial integration can be beneficial, but there is a lack of robust evidence for improved outcomes or cost savings.

[view resource](#)

Integrating health and social care budgets: a case for debate

Institute for Public Policy Research, January 2010

Undertaken in 2010, the review concludes that there remain many questions of the financial efficiency of integration. A key consideration is local determination of what works best.

[view resource](#)

Joining up health and social care: improving value for money across the interface

The Audit Commission, December 2011

Provides an insight into identifying areas to improve value for money, with potential solutions.

[view resource](#)

Workforce

Big picture challenges for health and social care: implications for workforce planning, education, training and development

Centre for Workforce Intelligence, February 2013

Mostly NHS (England) based, but raises issues such as leadership training that are pertinent to the integration agenda here in Scotland.

[view resource](#)

Leading for outcomes

IRISS, May 2013

Helpful guide to the issues for leading change for staff, following an outcomes based application.

[view resource](#)

Toolkits and checklists

Readiness for integration checklist

Joint Improvement Team, August 2012

[view resource](#)

Partnership outcomes performance improvement tool

Joint Improvement Team

[view resource](#)

Briefing notes for practitioners and managers

Joint Improvement Team, August 2009

[view resource](#)

Assessing strategic partnerships - the partnership assessment tool

Office of the Deputy Prime Minister, May 2003

[view resource](#)

Further reading

There are a huge amount of articles, studies, reviews, toolkits and other resources available on integration and partnership working. If you are looking for something that you can't find here you may find the [IRISS learning exchange](#) useful or the [Kings Fund](#). Equally, you might want to register for these online journals:

The International Journal of Integrated Care

[view](#) [register](#)

The Journal of Integrated Care

[view](#) [register](#)

This guide was compiled by ADSW Partners for Change and was funded by the Scottish Government

www.adsw.org.uk | email: jane.devine@adsw.org.uk